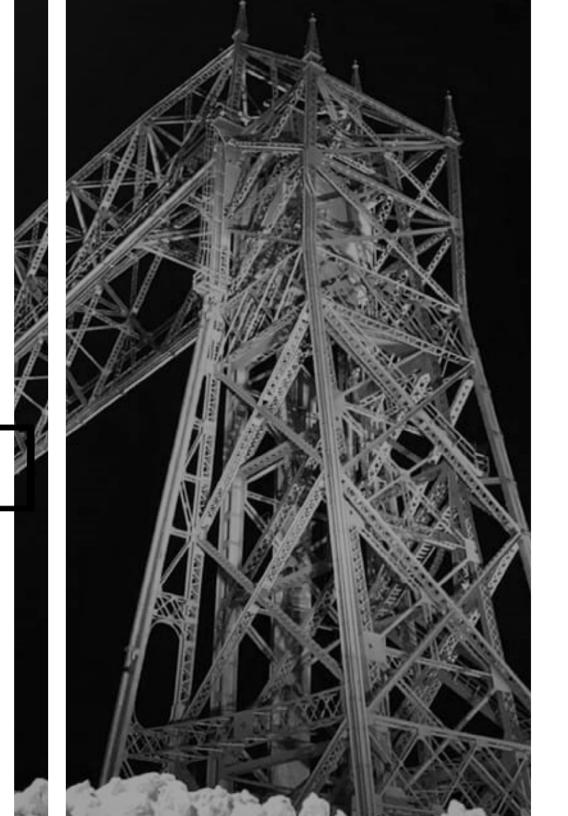
Strategic Plan Update

March, 2019







Key Goals

- Strong community & department trust
- Inclusive workplace & leadership
- Organizational effectiveness & efficiency
- Professional development & employee wellness



Strong community & department trust

Organizational trust

Individual strategic planning and community involvement guidance provided in Employee Evaluations.



Improved Communication

Command Staff updates, external & internal communication plan, video message capabilities.

Inclusive workplace	Fair & Impartial Policing Training	Career Growth Path identified
83		\bigcirc
leadership	Mentorship Program with UWS Career Fairs	Attrition Data Gathered

Fair &

Impartial Policing

- In 2018 the DPD brought
 Fair and Impartial Policing to our organization
- Every employee attended
- In 2019 the DPD will research Cultural Competency training



Mentorship

& Recruitment

UWS Mentorship

Introduced 5-6 Criminal Justice Students to DPD Research

Students researched topics affecting law enforcement. Recruitment

Training & Development Unit attended multiple job fairs



Career Growth

- A survey showed 50% of employees would be interested in a promotional process in 2-5 years
- Skills and tasks document being developed to help prepare employees for a promotion

Attrition

Data

- 14 employees left in 2017
- 12 respondents left due to personal reasons and/or pay
- 2018 attrition data will be collected



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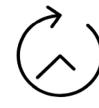
Records Management

Selected Tyler Public Safety as new RMS for field based reporting, ticket writing, and online reporting. Project completion goal: April 2020

Effective & Efficient Organization

Organizational Assessment

Berry Dunn Government Consulting will conduct organizational assessment in 2019.



Schedule

A new staffing schedule was vetted and implemented in 2018.

Professional Development Wellness

- Working on a wellness program to include mental health and well being check-in
- Individual training needs addressed in yearly evaluations
- Sourcing locally-based training



